Employment Equity – New EEA4 Form

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1 General Explanatory Note

The Minister of Employment and Labour published a new EEA4 form on 8 August 2019 in Government Gazette 42627.

Please click here to view the Government Gazette.

The new EEA4 is effective from the date of publication and must be used for the 2018/2019 equity reporting year.

The main purpose of the new EEA4 form is to collect information for the establishment of norms and benchmarks to reduce the remuneration gap between the highest and lowest paid employees.

This document will discuss the <u>changes only</u> to the new EEA4 report. Please note that the information to be completed by the employer, will not be addressed.

2 Employees Included in the Totals of the EEA4

Only 'active' employees as contained in table 1.1 of the EEA2 (workforce profile) must be included in the totals of the EEA4. Therefore, only employees who are still employed on the last day of the employer's equity year must be included in the EEA4 and terminated employees (employees terminated on or before the last day of the employer's equity year) will no longer be included in the totals of the EEA4.

Summary of change:

| | Employees included in the totals of the previous EEA4 | Employees included in the totals of the new EEA4 |
|--|---|--|
| EEA2 Section B: Table 1.1 (workforce profile) – active employees | 20 | 20 |
| EEA2 Section C: Table 4.1 (termination) – terminated employees | 10 | 10 |
| | 30 | 20 |

3 Equity Remuneration

The definition of "remuneration" is based on remuneration as defined in the Basic Conditions of Employment Act (BCEA) which means any payment in money or kind, or both in money and in kind made or owing to any person in return for that person working for any other person, including the State.

Remuneration is split into 'fixed/guaranteed remuneration' and 'variable remuneration' and both must be included as annualised values if the employee was not employed the full twelve months. Below is a list of inclusions and exclusions of fixed/guaranteed and variable remuneration:

Fixed/Guaranteed remuneration includes:

- Salary/wage;
- Housing or accommodation subsidy or housing or accommodation received as a benefit in kind;
- Travel allowance or provision of a car, except to the extent that the allowance or car is provided to enable the employee to work as provided for by the Fourth and Seventh Schedules to the Income Tax Act (only the taxable portion of 80% or 20% is included in equity remuneration);
- Any cash payments made to an employee, except those listed as exclusions;
- Employer's contributions to medical aid, pension, provident fund or similar benefit funds;
- Employer's contributions to income protections, funeral or death benefit schemes, and

• Guaranteed (non-discretionary) annual bonus/13th cheque.

Variable remuneration includes:

- Short-term incentives: annual or shorter incentives and (generally) cash performance-based payments, including deferrals (commission schemes are included here);
- Long-term incentives: longer than one year, (usually) share-based awards and cash-based settlement that have a vesting period of more than one year must also be included, which may be retention and/or performance based;
- Lump sums in respect of ongoing employment e.g. back-pay and leave paid out upon termination;
- Discretionary payments not related to an employee's hours of work or performance (for example, a retention bonus);
- As provided for by the Income Tax Act, the taxable benefit portion of bursaries/scholarships provided to the employee and/or relative of the employee; and
- Dividends included as remuneration by the Fourth Schedule of the Income Tax Act.

Excluded:

- Any allowance, cash payment or payment in kind provided to enable the employee to work (for example an equipment, tool or similar allowances or the provision of transport or the payment of a transport allowance to enable the employee to travel to and from work;
- Gratuities (for example, tips received from customers) and gifts from the employer;
- Non-employment related lump sums such as severance pay; and
- Dividends not included as remuneration by the Fourth Schedule to the Income Tax Act.

4 Section C: Workforce Profile and Total Remuneration

- The format remained the same and has not changed.
- The wording of the Skilled occupational level changed to "Skilled technical, academically qualified and, junior management".
- Section C will now only include all the active employees as per table 1.1 of the EEA2 (as discussed above).

5 Section D: Fixed/Guaranteed and Variable Remuneration

- The previous Section D was replaced with new reporting requirements.
- The total remuneration of the employee with the highest total remuneration (split between fixed/guaranteed and variable remuneration) in all occupation levels (except the lowest occupation level in the organisation) for each gender and population group must be reported. Previously, the total remuneration for all employees were reported, whereas only one employees' remuneration must be reported on the new form.
- The total remuneration of the employee with the lowest total remuneration (split between fixed/guaranteed and variable remuneration) in the lowest occupational level in the organisation for each gender and population group, must be reported. Previously, the total remuneration of all employees was reported, whereas only one employees' remuneration must be reported on the new form.
- If there are employees in the same occupational level, population group and gender with the same total remuneration value, the employee with the highest variable remuneration should be reported, except for the lowest occupational level in the organisation. The employee with the lowest variable remuneration should be reported if there are employees with the same total remuneration value in the same population group and gender.
- Remember that the lowest occupational level can differ from employer to employer, depending
 on the people they employ. For example, Employer A's lowest occupational level can be semiskilled because the employer does not employ any unskilled employees. In this case, the

- employer must report the employee with the lowest total remuneration in the "semi-skilled" category.
- Please see attached examples in Annexure A.

6 Section E: Average and Median Remuneration and the Remuneration Gap

- This is a new section to the EEA4.
- The average annual remuneration of the top 10 % of the top earners in the organisation must be reported.
- The average annual remuneration of the bottom 10% of the bottom earners in the organisation must be reported.
- If the top 10% and bottom 10% calculation results in a fraction value, the result must be <u>rounded up</u> to the nearest employee.
- Report the median earners remuneration in the organisation. Median is the middle value in a list of payments (i.e. remuneration ranked from the lowest to the highest).
 - o If the employer employs an un<u>even</u> number of employees on the last day of the employer's equity year, the median employee will be the middle one. For example: if there are 11 employees, then the remuneration of employee number 6 will be the median remuneration.
 - o If the employer employs an <u>even</u> number of employees on the last day of the employer's equity year, then the median remuneration will be the sum of the two middle employee's remuneration divided by 2. For example: if there are 10 employees, then the sum of the remuneration of employee 5 and 6 divided by 2 will be the median remuneration. Example:

| | 10 Employees | 11 Employees |
|---------------------|--|--------------|
| Employee 01 | R1 000 | R1 000 |
| Employee 02 | R2 000 | R2 000 |
| Employee 03 | R3 000 | R3 000 |
| Employee 04 | R4 000 | R4 000 |
| Employee 05 | R5 000 | R5 000 |
| Employee 06 | R6 000 | R6 000 |
| Employee 07 | R7 000 | R7 000 |
| Employee 08 | R8 000 | R8 000 |
| Employee 09 | R9 000 | R9 000 |
| Employee 10 | R10 000 | R10 000 |
| Employee 11 | | R11 000 |
| Median Remuneration | (R5 000 + R6 000) / 2 = R5 500 | R6 000 |

Please see examples in Annexure A.

7 Sources

- Government Gazette 42627
- Government Gazette 37873
- Employment Equity Act
- Department of Employment and Labour website: www.labour.gov.za
- Department of Employment and Labour Equity Workshop held at CSIR International Convention Centre on 27 September 2019

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8 Annexure A

No foreign nationals employed at this employer.

No temporary employees employed as this employer.

Pink indicates employees of the same population group and gender in the same occupational level.

Green indicates the same total remuneration value for employees of the same population group and gender in the same occupational level.

Blue indicates the middle two employees in the list of employees for the 'median earners remuneration' calculation in Section E.

*Please note that these values are just for illustration purposes.

| Employee Number | Occupational Level | Population Group (A, C, I, W) | Gender | Annual Fixed Remuneration | Annual Variable Remuneration | Total Remuneration | Ranking |
|--------------------|--------------------------|-------------------------------|--------|---------------------------|------------------------------|--------------------|---------|
| 001 | Top Management | Α | M | R11 000 | R500 | R11 500 | 1 |
| 002 | Top Management | 1 | М | R11 000 | - | R11 000 | 2 |
| 003 | Top Management | W | F | R10 000 | - | R10 000 | 3 |
| 004 | Top Management | А | F | R9 000 | R500 | R9 500 | 4 |
| 005 | Top Management | Α | M | R9 000 | - | R9 000 | 5 |
| 006 | Professionally Qualified | А | M | R8 000 | R500 | R8 500 | 6 |
| 007 | Professionally Qualified | С | M | R8 000 | - | R8 000 | 7 |
| 800 | Professionally Qualified | 1 | M | R7 000 | R500 | R7 500 | 8 |
| 009 | Professionally Qualified | W | F | R7 000 | - | R7 000 | 9 |
| 010 | Professionally Qualified | A | F | R6 000 | R500 | R6 500 | 10 |
| 011 | Skilled | Α | M | R5 500 | R500 | R6 000 | 11 |
| 012 | Skilled | С | F | R5 000 | R500 | R5 500 | 12 |
| 013 | Skilled | W | F | R5 000 | - | R5 000 | 13 |
| 014 | Skilled | Α | M | R5 000 | - | R5 000 | 13 |
| 015 | Skilled | Α | F | R4 500 | R500 | R5 000 | 13 |
| 016 | Skilled | Α | F | R4 700 | R300 | R5 000 | 13 |
| 017 | Skilled | 1 | M | R4 000 | - | R4 000 | 17 |
| 018 | Semi-Skilled | Α | M | R3 000 | R500 | R3 500 | 18 |
| 019 | Semi-Skilled | С | F | R2 500 | R500 | R3 000 | 19 |
| 020 | Semi-Skilled | W | F | R2 000 | - | R2 000 | 20 |
| 021 | Semi-Skilled | Α | M | R2 000 | - | R2 000 | 20 |
| 022 | Semi-Skilled | Α | F | R1 500 | R500 | R2 000 | 20 |
| 023 | Semi-Skilled | Α | F | R2 000 | - | R2 000 | 20 |
| 024 | Semi-Skilled | 1 | М | R1 000 | - | R1 000 | 24 |



Section D Solution

| Occupational Levels | | | Male | | | Female | | | Foreign Nationals | | |
|---------------------|--------------------|-------|------|-------|---|--------|------|---|-------------------|---|---|
| | | Α | С | I | W | Α | С | I | W | M | F |
| Тор | Fixed/Guaranteed | 11000 | 0 | 11000 | 0 | 9000 | 0 | 0 | 10000 | 0 | 0 |
| Management | Variable | 500 | 0 | 0 | 0 | 500 | 0 | 0 | 0 | 0 | 0 |
| | Total Remuneration | 11500 | 0 | 11000 | 0 | 9500 | 0 | 0 | 10000 | 0 | 0 |
| Senior | Fixed/Guaranteed | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Management | Variable | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Remuneration | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Professionally | Fixed/Guaranteed | 8000 | 8000 | 7000 | 0 | 6000 | 0 | 0 | 7000 | 0 | 0 |
| Qualified | Variable | 500 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 0 |
| | Total Remuneration | 8500 | 8000 | 7500 | 0 | 6500 | 0 | 0 | 7000 | 0 | 0 |
| Skilled | Fixed/Guaranteed | 5500 | 0 | 4000 | 0 | 4500 | 5000 | 0 | 5000 | 0 | 0 |
| | Variable | 500 | 0 | 0 | 0 | 500 | 500 | 0 | 0 | 0 | 0 |
| | Total Remuneration | 6000 | 0 | 4000 | 0 | 5000 | 5500 | 0 | 5000 | 0 | 0 |
| Semi-Skilled | Fixed/Guaranteed | 2000 | 0 | 1000 | 0 | 2000 | 2500 | 0 | 2000 | 0 | 0 |
| | Variable | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 0 | 0 | 0 |
| | Total Remuneration | 2000 | 0 | 1000 | 0 | 2000 | 3000 | 0 | 2000 | 0 | 0 |
| Unskilled | Fixed/Guaranteed | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Variable | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Remuneration | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Top Management:

The African Male with the highest total remuneration is reported – employee number 001

Skilled:

- o The African Male with the highest remuneration is reported employee 011
- The African Female with the highest variable remuneration is reported employee 015

Semi-Skilled (lowest occupational level in this organisation):

- o The African Male with the lowest total remuneration is reported employee 021
- The African Female with the lowest variable remuneration is reported employee 023



Section E Solution

| What is the average annual remuneration of the top 10% of your top earners | Average Annual Remuneration | 10833 |
|---|-----------------------------|-------|
| What is the average annual remuneration for the bottom 10% of your bottom earners | Average Annual Remuneration | 1667 |
| What is the median earners remuneration in your organisation | Median Earners Remuneration | 5250 |

| Top 10% calculation | |
|---|-------------|
| Total employees | 24 |
| X 10% | 2.4 |
| Round up | 3 employees |
| Total remuneration of top 3 employees (employee 001, 002 and 003) | R32 500 |
| Total average annual remuneration for top 10% employees (total / 3) | R10 833.33 |

| Bottom 10% calculation | |
|--|-------------|
| Total employees | 24 |
| X 10% | 2.4 |
| Round up | 3 employees |
| Total remuneration of bottom 3 employees (employee 022, 023 and 024) | R5 000 |
| Total average annual remuneration for bottom 10% employees (total / 3) | R1 666.67 |

| Median calculation | |
|---|----------------------|
| Total employees | 24 |
| Middle employees | Employee 012 and 013 |
| Total for employee 012 and 013 | R10 500 |
| Median earners remuneration (total / 2) | R5 250 |